

## Phase 8 Action Plan - Detailed description of activities

<b>Specific objective 1</b>	<b>To evaluate the border control and surveillance measures by the Moldovan and Ukrainian border guards and customs authorities on the basis of, respectively, relevant Moldovan and Ukrainian legislation and EU-standards with particular attention in this regard to the Moldova-Ukraine State border.</b>
<b>Output 1.1.</b>	<b>The evaluation report on the border control at border crossing points (BCPs) at the border between the Republic of Moldova and Ukraine delivered to the border guard and customs services.</b>
<b>Activities</b>	
1.1.1.	To evaluate all aspects of border control by border guards of Republic of Moldova and Ukraine at BCPs at the border between the Republic of Moldova and Ukraine.
1.1.2.	To evaluate all aspects of border control by customs services at BCPs at the border between the Republic of Moldova and Ukraine.
1.1.3.	To agree with the individual partner services on a plan regarding giving assistance and advice on recommendations made in the specific evaluation reports.
<b>Output 1.2.</b>	<b>The evaluation report on the border control at the Green and Blue border between the Republic of Moldova and Ukraine delivered to the border guard services of both countries.</b>
<b>Activities</b>	
1.2.1.	To evaluate all aspects of border control by the border guards of the Republic of Moldova and Ukraine at their common Green and Blue border.
1.2.2.	To agree with the individual partner services of border guards of Republic of Moldova and Ukraine on a plan regarding giving of assistance and advice on recommendations made in the specific evaluation reports.
<b>Output 1.3.</b>	<b>The evaluation report on the control at the boundary line along the two banks of the Dniester River in the Republic of Moldova delivered to the Ministry of Internal Affairs and the Customs Service of the Republic of Moldova.</b>
<b>Activities</b>	
1.3.1.	To evaluate all aspects of control related to the responsibility of the Ministry of Internal Affairs and the Customs Service of the Republic of Moldova at the boundary line along the two banks of the Dniester River in the Republic of Moldova.
1.3.2.	To agree with partners of the Ministry of Internal Affairs and Customs Service of the Republic of Moldova on a plan regarding giving of assistance and advice on recommendations made in the specific evaluation reports.
<b>Output 1.4.</b>	<b>The evaluation report on the respect of the fundamental human rights in border management at the border between the Republic of Moldova and Ukraine provided.</b>
<b>Activities</b>	

1.4.1.	To evaluate the respect for human dignity and fundamental human rights by the partner services at the border between the Republic of Moldova and Ukraine.
1.4.2.	To facilitate and coordinate the evaluation by external donors of guarantees related to asylum seekers and illegal immigrants during the period of detention and return process.
<b>Specific objective 2</b>	<b><u>Building capacity and knowledge of EU and other international standards/best practices.</u></b>  <b>To contribute to the development and the implementation of effective border control and surveillance measures in the Republic of Moldova and Ukraine by strengthening the border guards, customs and (other) law enforcement agencies and/or other relevant authorities administrative capacity.</b>
<b>Output 2.1.</b>	<b>Assistance and advice to the partner services on organisational development towards the EU standards and best practice provided.</b>
<b>Activities</b>	
2.1.1.	To contribute on request of the partners to the planning and implementation of their strategy and policy, based upon models of the EU and worldwide best practice.
2.1.2.	To assist the partner services in their leadership and management development based upon the agreed identified needs.
2.1.3.	To assist and advice on request of the partner services in the realisation of the organisational changes based upon the specific needs and reflecting best practice models.
2.1.4.	To assist and advice on request of the partner services in improving the effectiveness of the deployment of their resources.
2.1.5.	To assist and advice partner services on the implementation of the agreed recommendations.
2.1.6.	On request of the State Border Guard Service of Ukraine, to assist and consult on the issues of the development and modernization of operating procedures, infrastructure and systems of control at BCPs according to best practices.
2.1.7.	On request of the Border Guard Service of the Republic of Moldova, to assist and consult on the issues of the development and modernization of operating procedures, infrastructure and systems of border surveillance and control (especially to ensure second line control at BCPs).
2.1.8.	To support the European Commission and the partner services in the realisation of the “Eastern Partnership Flagship initiative on Integrated Border Management.
2.1.9.	At the request of the EU Delegations and other relevant donors to provide advice and assistance in the identification of priorities and needs for the development and modernisation of border infrastructure, technical equipment, border surveillance systems, and IT and communications systems.

<b>Output 2.2.</b>	<b>Assistance and advice to the partner services to enhance their organisational capacity to manage and develop the training system towards best practice provided.</b>
<b>Activities</b>	
2.2.1.	To respond to the identified agreed needs of the partner services' training institutions by providing and facilitating advice, assistance and analysis in the development of training strategies, plans, policies, programmes, and curricula, reflecting the EU and worldwide best practice, e.g. to support the European Commission on the "Eastern Partnership Integrated Border Management Flagship Initiative project (EaP IBM flagship Initiative project)
2.2.2.	To facilitate cooperation of the partner services with EU training institutions and with international organisations and especially with FRONTEX, CEPOL and other training institutions of the EU member states.
<b>Output 2.3.</b>	<b>Trainings and related assistance for enhancing sustainable capacity of the partner services to deliver technical training completed.</b>
<b>Activities</b>	
2.3.1.	To provide assistance in developing the training skills and techniques of the designated trainers in the partner services.
2.3.2.	To deliver training to the designated trainers on the specific technical training subjects.
2.3.3.	To provide practical support to individual practitioners of the partner services in accordance with the EU practices.
2.3.4.	In accordance with the agreed training programme to provide training to the practitioners in the partner services.
<b>Output 2.4.</b>	<b>Assistance and advice provided to the partner services on national legislation and EU acquis.</b>
<b>Activities</b>	
2.4.1.	To inform on an ongoing basis partner services on the legal gaps, which have been identified by the EUBAM during its monitoring and analytical activities.
2.4.2.	To provide advice to overcome legal gaps between the customs legislation of the Republic of Moldova and Ukraine and the customs-related EU acquis.
2.4.3.	To provide advice to overcome legal gaps between the border guard related legislation of the Republic of Moldova and Ukraine and the Schengen Aquis.
2.4.4.	On request to provide partner services with expertise on drafts for new legislation, regulations and orders.
2.4.5.	To assist and to advise partner services in the implementation of agreed recommendations as defined in related evaluation reports.
<b>Output 2.5.</b>	<b>Conferences, seminars and study tours on border management issues according to the agreed programme organised.</b>
<b>Activities</b>	
2.5.1.	To organise conferences and seminars on strategic issues, based upon the partner services needs.

2.5.2.	To provide foreign study tours for partner services, reflecting an identified need, and to reinforce development issues with examples and experience of best practice.
<b>Output 2.6.</b>	<b>Assessment provided to the partner services regarding the application of data protection rules and regulations with regard to national legislation and EU standards at the border between Republic of Moldova and Ukraine.</b>
<b>Activities</b>	
2.6.1.	To assess the application of data protection rules and regulations at the border between Republic of Moldova and Ukraine.
<b>Output 2.7.</b>	<b>Analytical support and assistance in relation to the ongoing visa liberalisation dialog provided in line with EU-standards and EU-legislation.</b>
<b>Activities</b>	
2.7.1.	On request to support the Republic of Moldova and Ukraine with analytical support in relation to the ongoing visa liberalisation dialog.
2.7.2.	On request to assist the Republic of Moldova and Ukraine in relation to the ongoing visa liberalisation dialog.
<b>Output 2.8.</b>	<b>A progress report comprising the main achievements in border management obtained by partner services in 5 years of EUBAM activity provided.</b>
<b>Activities</b>	
2.8.1.	To review the progress in border management towards EU standards made by partner services in 5 years of EUBAM activity.
<b>Specific objective 3</b>	<b>To contribute to preventing border related crimes such as trafficking in persons, trafficking in drugs, smuggling of goods, customs fraud and the proliferation of weapons.</b>
<b>Output 3.1.</b>	<b>Assistance provided to the partner services' in preventing border related crimes.</b>
<b>Activities</b>	
3.1.1.	To assist and advice partner services at all management levels in preventing border related crimes in line with EU best practices.
<b>Output 3.2.</b>	<b>Assistance provided to the partner services' criminal investigations related to the Ukrainian-Moldovan border.</b>
<b>Activities</b>	
3.2.1.	On request to advise partner services in the investigation and prosecution of the criminal cases.
3.2.2.	To assist in adoption of modern investigation methods, evidence gathering and use of case analysis.
3.2.3.	To support the Joint Working Group on illegal migration and trafficking in human beings.
3.2.4.	To support the Joint Working Group on trafficking in drugs and weapons, smuggling of goods and customs frauds.

<b>Output 3.3.</b>	<b>Analytical capacity enhanced.</b>
<b>Activities</b>	
3.3.1.	To provide the services with analytical reports and alerts for direct input and tactical purposes.
3.3.2.	To assist the relevant departments of partner services in drafting joint analytical reports and alerts
3.3.3.	To support the partner services in their response to the identified threats.
<b>Output 3.4.</b>	<b>Joint assistance actions aimed at contributing to counteract border related crimes conducted.</b>
<b>Activities</b>	
3.4.1.	To conduct joint assistance actions based on risk analysis and local and regional phenomena, including: <ul style="list-style-type: none"> <li>• evaluation of risk;</li> <li>• planning of actions;</li> <li>• implementation of actions;</li> <li>• collation and evaluation of results.</li> </ul>
<b>Output 3.5.</b>	<b>Implementation of the recommendations related to the prevention of border related crimes progressed.</b>
<b>Activities</b>	
3.5.1.	To assist and advise the partner services on the agreed implementation of the recommendations at central level.
3.5.2.	To assist and advise the partner services on the agreed implementation of the recommendations at regional and local level.
<b>Output 3.6.</b>	<b>The use of mobile units by partner services in preventing border related crimes improved.</b>
<b>Activities</b>	
3.6.1.	To assist and advise the partner services in further development of the concept of Mobile Units.
3.6.2.	To assist and advise the partner services with regard to the strengthening of inter-agency cooperation in mobile units activities.
<b>Specific objective 4</b>	<b><u>Enhancing customs revenue</u> To contribute to increasing customs revenue and to create the necessary conditions for the correct implementation of the national trade policy of the Republic of Moldova and Ukraine by upgrading the administrative and operational capacity of their customs administration.</b>
<b>Output 4.1.</b>	<b>Implementation of the recommendations on improving all aspects of the customs clearance at the inland locations for securing the revenue assisted and assessed.</b>
<b>Activities</b>	
4.1.1.	To continue providing assistance and advice to the partner services in developing their policy on the recommendations and the implementation of relevant recommendations at the central level.
4.1.2.	To continue providing assistance and advice to the partner services in implementing the relevant recommendations at the regional and local levels in

	accordance with their policy.
4.1.3.	To assess the progress made by the partner services at the central level on the implementation of the relevant recommendations.
4.1.4.	To assess the progress made by the partner services at the regional and local levels on the implementation of the relevant recommendations.
<b>Output 4.2.</b>	<b>The pre-arrival information exchange system is efficient and effective.</b>
<b>Activities</b>	
4.2.1.	To assist and advise partner services in making the use of the pre-arrival information exchange system sustainable including the development and implementation of manuals, procedures, training curriculum.
4.2.2.	On request of the partner services to promote the pre-arrival information exchange system as a best practice at the international level.
<b>Output 4.3.</b>	<b>Assistance given in the implementation of the trade facilitation of the Republic of Moldova and Ukraine in the light of the customs control.</b>
<b>Activities</b>	
4.3.1.	To assist partner customs services in defining and implementing more effective procedures in relation to the needs of the business community and in accordance with the requirements of WTO, Kyoto Convention and other agreements.
4.3.2.	To promote partnership between Customs and Business based on mutual respect for each other's roles and responsibilities in order to better secure and facilitate trade.
<b>Output 4.4.</b>	<b>Assistance given in the post clearance control and audit procedures of the customs services of the Republic of Moldova and Ukraine.</b>
<b>Activities</b>	
4.4.1.	To continue and to extend the evaluation process of the policies of partner services compared with the recommendations of the EC and WCO.
4.4.2.	To assist and advise the partner customs services in improving their practice related to post clearance control and audit on central and local level.
<b>Specific objective 5</b>	<b>To support the partner services' anti-corruption efforts.</b>
<b>Output 5.1.</b>	<b>Assistance and advice to develop the capacity to identify and effectively address corruption in the partner services provided.</b>
<b>Activities</b>	
5.1.1.	On request of the partner services to assist and advice in further developing an anti-corruption strategy.
5.1.2.	On request of the partner services to develop a common anti-corruption action plan.
5.1.3.	On request to assist partner services in implementing the common developed action plan at central, regional and local level.
5.1.4.	To assist the partner services in the investigation process of cases where corruption is indicated and report progress and apparent legal, procedural and other obstacles to due process.

5.1.5.	To support and assist as agreed with the relevant state institutions in developing their effectiveness in areas relevant to addressing corruption in partner services and coordinated with the other donors.
5.1.6.	With the agreement and cooperation of all partners to continue to improve the anti-corruption measures in the two pilot projects international border crossing points at the border between the Republic of Moldova and Ukraine and to determine and monitor the feasibility of establishing anti-corruption measures.
5.1.7.	To assist and advise partner services to roll out the successful anti-corruption measures implemented in the two pilot projects to the other border crossing points at the border between Republic of Moldova and Ukraine.
5.1.8.	On request to support the relevant institutions at national, regional and local level of the Republic of Moldova and Ukraine to initiate the organisation of anti-corruption initiatives such as a summer camp for students.
<b>Specific objective 6</b>	<b><u>Implementing the national Integrated Border Management concept by:</u></b> <b>1. improving intra-agency cooperation;</b> <b>2. improving inter-agency cooperation;</b> <b>3. improving international cooperation:</b> <b>    a. bilateral;</b> <b>    b. multi-lateral.</b>
<b>Output 6.1.</b>	<b>Assistance and advice provided to the partner services on establishing the national integrated border management.</b>
<b>Activities</b>	
6.1.1.	To advise the partner services on the strategic level in the further development of the integrated border management national concept.
6.1.2.	To assist the partner services in developing a national action plan for implementing the integrated border management concept.
6.1.3.	To assist the partners services in implementing the national action plan.
<b>Output 6.2.</b>	<b>Intra-agency cooperation within the partner services supported.</b>
<b>Activities</b>	
6.2.1.	To continue to assist and advise the partner services in implementing the agreed recommendations related to the delegation of tasks, duties and responsibilities from the central to regional and local levels.
<b>Output 6.3.</b>	<b>Interagency cooperation of border authorities supported.</b>
<b>Activities</b>	
6.3.1.	To assist and advise in further developing and implementing interagency cooperation at the BCPs with regular working sessions for planning, coordination and evaluation.
6.3.2.	To continue supporting the partner services of the Republic of Moldova and

	Ukraine in organizing Joint Border Control Operations (JBCO).
6.3.3.	To facilitate and chair within the rotation system monthly External Coordination Meetings.
<b>Output 6.4.</b>	<b>International cooperation of the partner services, Law Enforcement Agencies and other relevant authorities supported.</b>
<b>Activities</b>	
6.4.1.	To assist in the continuation of the work of the permanent joint working group on “Joint measures on Border Patrolling” composed of the border guard services of the Republic of Moldova and Ukraine.
6.4.2.	To continue supporting the partner services in organizing Joint Border Control Operations (JBCOs).
6.4.3.	To continue assisting and advising in the implementation of the Jointly Operated BCP pilot project Briceni-Rossoshany.
6.4.4.	To continue assisting the partner services in developing and producing the monthly Common Border Security Assessment Report and to ensure the strategic and tactical usage.
6.4.5.	To further develop and jointly elaborate the quarterly “Common Border Security Assessment Report” (CBSAR) towards a strategic document.
6.4.6.	To further develop the exchange of operational information between the Border Guard services of the Republic of Moldova and Ukraine and draft the recommendations.
6.4.7.	To further promote the partner services cooperation with the EU agencies, international organizations and to improve the cooperation within projects such as the “Common pilot project focal point” of FRONTEX and projects of EU member states.
6.4.8.	To initiate together with the partner services social events such as tournaments and other, aiming to build confidence between the border guards and customs services of the Republic of Moldova and Ukraine, other national border related agencies, representative institutions of the civil society and relevant international organisations.
<b>Specific objective 7</b>	<b><u>Contributing to the settlement of the conflict in Transnistria</u></b> <b>To make a positive contribution towards the settlement of the conflict in “TN” and, in case a settlement is achieved within the duration of this action, to promote post settlement consolidation.</b>
<b>Output 7.1.</b>	<b>A positive contribution to the settlement of the conflict in “TN” made.</b>
<b>Activities</b>	
7.1.1.	To monitor and advise on the implementation of the Joint Declaration of the Prime-Ministers of Ukraine and the Republic of Moldova of 30 December 2005.
7.1.2.	In case of the partners’ commitment, to facilitate the initiatives to contribute in confidence building measures.



7.1.3.	Upon request, to take part in the EUSR and Commission initiated confidence building measures such as the measures aiming at resumption of the railway traffic.
7.1.4.	To provide assistance to the border demarcation along the border between the Republic of Moldova and Ukraine (as associated objective).
7.1.5.	To provide assistance to the EUSR and his Enhanced Border Team in fulfilling their efforts in the conflict settlement process.
7.1.6.	To ensure neutral, objective updates to the EU Commission (including EU Delegations in Chisinau and Kiev), EUSR, EU Member States, host countries Governments, OSCE and other international partners on border issues that relates to the conflict settlement process.
<b>Specific objective 8</b>	<p><b><u>Enhancing public awareness on border management and security.</u></b></p> <p><b>a. To contribute to the improvement of public relations capabilities of the public relations sections of the Moldovan and Ukrainian partner services;</b></p> <p><b>b. To provide objective information to the local population in the Republic of Moldova, Ukraine and the EU regarding EUBAM mandate and assistance provided to the countries.</b></p>
<b>Output 8.1.</b>	<b>Public relation capabilities of the public relations sections of the Moldovan and Ukrainian Border Guard and Customs services enhanced and, on request, support in enhancing the public relations capacities of other law enforcement and relevant state agencies provided.</b>
<b>Activities</b>	
8.1.1.	To further promote integrated and practical communication of the partner services with the public through training events and a study tour for public information officers of the Moldovan and Ukrainian border guard and customs services.
<b>Output 8.2.</b>	<b>A set of public communication activities supported to improve the border crossing for travellers and trade.</b>
<b>Activities</b>	
8.2.1.	To continue to assist the partner services in developing and disseminating information materials on the border crossing rules for travellers and trade.
8.2.2.	With the partner services to continue the implementation of public communication activities regarding border management and security, including information campaigns, fairs, publications, and celebration of Europe Day.
8.2.3.	In line with the budget provision, to continue assisting in the development of the border information signs for jointly operated border crossing points including the pilot project in the Rossoshany-Briceni JOBCP.
8.2.4.	Based on the agreement with the partner services, to implement an external survey on the satisfaction of people with the services provided by the border agencies at the key working locations on the MD-UA border.
<b>Output 8.3.</b>	<b>Knowledge about the EU and its institutions as well as about its domestic</b>

	<b>and foreign policy and political culture shared with authorities and general public of the Republic of Moldova and Ukraine.</b>
<b>Activities</b>	
8.3.1.	To regularly transmit assessments, analysis and proposals to the relevant Moldovan and Ukrainian authorities.
8.3.2.	To inform the population in the Republic of Moldova and Ukraine on the EUBAM mandate, cooperation and activities.
8.3.3.	With the partner services, to deepen and maintain relationships with local communities along the MD-UA border through school visits and information events in local municipalities.
8.3.4.	In the framework of the Mission's mandate, to provide relevant information and support to civil society in the Republic of Moldova and Ukraine, including the business and academic community.
<b>Output 8.4.</b>	<b>The EU institutions, EU Member States and other relevant organisations informed about the achievements in cooperation between EUBAM and the Moldovan and Ukrainian partners.</b>
<b>Activities</b>	
8.4.1.	To host visitors from the EU institutions, EU Member States promoting EUBAM work and cooperation mechanisms with the Moldovan and Ukrainian border services.
8.4.2.	To share EUBAM cooperation and promote achievements of the partner services on the international level.
<b>Output 8.5.</b>	<b>Regular information exchange and communication with the partner services and stakeholders facilitated.</b>
<b>Activities</b>	
8.5.1.	To submit EUBAM routine reports and assessments, analysis papers and findings to the partner services, European Commission, European Council and EU Member States at regular intervals.
8.5.2.	To conduct Advisory Board Meetings.