

## Phase 9 Action Plan – 2<sup>nd</sup> year - Detailed description of activities

<b>Specific objective 1</b>	<b>To enhance border management</b>
<b>Output 1.1.</b>	<b>Assistance provided to the partner services in establishing the national integrated border management.</b>
<b>Activities</b>	
1.1.1.	To assist the partners services in implementing the national IBM action plans.
1.1.2.	To assist the Republic of Moldova in the elaboration of the National Strategy on Integrated State Border Management for 2014-2016.
1.1.3.	To support the European Commission and the partner services in the realisation of the Eastern Partnership Flagship initiative on Integrated Border Management.
<b>Output 1.2.</b>	<b>Interagency cooperation of border authorities supported.</b>
<b>Activities</b>	
1.2.1.	To assist in further developing and implementing interagency cooperation at the BCPs with regular working sessions for planning, coordination and evaluation.
1.2.2.	To support the implementation by the partner services of the one-stop-shop concept.
<b>Output 1.3.</b>	<b>International cooperation of the partner services, law enforcement agencies and other relevant authorities supported.</b>
<b>Activities</b>	
1.3.1.	To assist in the implementation of Joint Border Patrols composed of the border police / border guard services of the Republic of Moldova and Ukraine.
1.3.2.	To continue assisting in the implementation of the Jointly Operated BCP pilot project Briceni-Rossoshany and upon the joint request of the partners to replicate the Briceni-Rossoshany project at other BCPs such as joint control at Palanca BCP.
1.3.3.	To facilitate and chair within the rotation system monthly External Coordination Meetings.
1.3.4.	To support the implementation of the 'Coordination Points' pilot project of Frontex and other projects of EU agencies, Member States and international organisations.
1.3.5.	To assist the partner customs services in the development and implementation of mutual cooperation agreements.
1.3.6.	To support the Republic of Moldova and Ukraine in their activities related to the EU Strategy for the Danube region, the Lower Danube Euroregion and the Euroregion Dniester.
<b>Output 1.4.</b>	<b>Border demarcation support is provided.</b>
<b>Activities</b>	
1.4.1.	To continue providing assistance regarding the demarcation of the border between the Republic of Moldova and Ukraine, with special attention paid to the central segment.
<b>Output 1.5.</b>	<b>Assistance to the visa liberalisation process is provided.</b>

<b>Activities</b>	
1.5.1.	To assist the Republic of Moldova and Ukraine in implementation of the visa liberalisation action plan.
<b>Output 1.6.</b>	<b>Border control is enhanced.</b>
<b>Activities</b>	
1.6.1.	To continue assisting MDBP and UASBGS to implement border checks and surveillance measures based on risk analysis.
1.6.2.	Together with the Border Police of the Republic of Moldova to make a joint assessment according to the Schengen acquis.
1.6.3.	To assist partners in the implementation of agreed recommendations related to the respect for human dignity and fundamental human rights in carrying out border-crossing controls.
<b>Output 1.7.</b>	<b>Border surveillance management is enhanced.</b>
<b>Activities</b>	
1.7.1.	To assist the Border Guard Services of the Republic of Moldova in creating border guard pickets according to EU standards.
<b>Output 1.8.</b>	<b>State of affairs in border management is evaluated.</b>
<b>Activities</b>	
1.8.1.	To make an evaluation based on EU standards on the state of affairs in border management related to the border between the Republic of Moldova and Ukraine at local, regional and central levels.
<b>Specific objective 2</b>	<b>To make a positive contribution towards the settlement of the conflict in Transnistria</b>
<b>Output 2.1.</b>	<b>A positive contribution to the settlement of the conflict in Transnistria made.</b>
<b>Activities</b>	
2.1.1.	To monitor and advise on the implementation of the Joint Declaration of the Prime-Ministers of Ukraine and the Republic of Moldova of 30 December 2005 including on the-job-training to customs officers on the relevant provisions of the Joint Declarations.
2.1.2.	Upon request to provide assistance to the EU Delegation to the Republic of Moldova in fulfilling their efforts in the conflict settlement process.
2.1.3.	To facilitate or support initiatives to enhance confidence-building measures between Chisinau and Tiraspol.
2.1.4.	To assist stakeholders to enhance movement of goods and people into/from Transnistria via road and rail.
2.1.5.	To assist stakeholders to enhance control over the migratory flow across Transnistria.
2.1.6.	To ensure neutral, objective updates to the EEAS (including EU Delegations in Chisinau and Kiev), EU Member States, the governments of the Republic of Moldova and Ukraine, the OSCE and other international partners on border issues that relate to the conflict-settlement process.

<b>Specific objective 3</b>	<b>To build capacity to implement and apply EU and other international standards/best practices</b>
<b>Output 3.1.</b>	<b>Assistance to the partner services on organisational development towards EU standards and best practice provided.</b>
<b>Activities</b>	
3.1.1.	On request to support partner services in the development of a regulatory framework for institutional development including attention to the issue of anti-corruption and to provide advice to overcome identified legal gaps in border-related and customs legislation of the Republic of Moldova and Ukraine and the EU acquis and to support the partner services in the development and implementation of national legislation and regulations.
3.1.2.	Upon the request of partners, to contribute to the planning and implementation of their strategy and policy, based on models of EU and worldwide best practice.
3.1.3.	To assist the Customs Service of the Republic of Moldova in the fulfilment of the Strategic Development Plan 2012-2014 including introduction and implementation of the performance management system based on the action plan of the service.
3.1.4.	Upon the request of partner services, to advise on organisational changes, according to specific needs and reflecting best practice models
3.1.5.	To support MDBP in changing of the structure, system and organisation in particular supporting the implementation of the Smart Border (Intelligent Borders) and e-border principles.
3.1.6.	To assist the MDCS and MDBP in developing and implementing reform of its human resources management system, reflecting EU and international best practices, and based on data from an integrity risk assessment.
3.1.7.	To continue to assist the partner services in implementing management practices related to the delegation of tasks, duties and responsibilities from the central to regional and local levels.
<b>Output 3.2.</b>	<b>Coordination among donors is facilitated.</b>
<b>Activities</b>	
3.2.1.	At the request of the EU Delegations and other relevant donors to provide advice and assistance in the identification of priorities and needs for the development and modernisation of border infrastructure, technical equipment, border-surveillance systems, and IT and communications systems.
3.2.2.	To enhance coordination and cooperation among donors to partner services in capacity building, by promoting engagement and information exchange.
<b>Output 3.3.</b>	<b>Confidence building and networking opportunities facilitated.</b>
<b>Activities</b>	
3.3.1.	Together with the partner services to initiate confidence-building events, such as sport tournaments, for partner agencies, civil society, other relevant agencies and international organisations.
<b>Output 3.4.</b>	<b>Assistance to the partner services to enhance their organisational capacity to manage and develop the training system towards best practice provided.</b>
<b>Activities</b>	
3.4.1.	Upon the agreement of partner services to assist in the development of training

	strategies, plans, policies, programmes and curricula that will address needs and maximize return on investment including, prerequisite the budget provision, the establishment of training centres.
3.4.2.	To facilitate cooperation of the partner services with EU training institutions, international organisations and institutions of EU Member States.
3.4.3.	To assist the partner services in their leadership and management development based upon agreed identified needs.
<b>Output 3.5.</b>	<b>Training and related assistance for enhancing sustainable capacity of the partner services to deliver technical training completed.</b>
<b>Activities</b>	
3.5.1.	To provide assistance in developing the training skills, training techniques and specific technical training of the designated trainers in the partner services.
3.5.2.	In accordance with the agreed training programme to provide training to practitioners in the partner services and on-the-job training
3.5.3.	To organise study visits, conferences and seminars on strategic issues, based upon partner services' needs.
3.5.4.	In line with budget provision, to identify and provide technical assistance to facilitate the implementation of EUBAM recommendations or supportive development programmes.
<b>Output 3.6.</b>	<b>Assistance provided to the partner services regarding the application of data protection rules and regulations with regard to national legislation and EU standards at the border between the Republic of Moldova and Ukraine.</b>
<b>Activities</b>	
3.6.1.	On request to conduct a joint analysis of the current system of data protection, including personal data at the border between the Republic of Moldova and Ukraine, to prepare recommendations in accordance with European practice and to assist partner services in the implementation.
<b>Output 3.7.</b>	<b>Communications capacity of the partner services is enhanced.</b>
<b>Activities</b>	
3.7.1.	To further support the PR/communications capacities of partner services.
<b>Output 3.8.</b>	<b>Information on the EU and the mandate and achievements of EUBAM and partners is disseminated and visibility increased so to enhance the public awareness among civil society.</b>
<b>Activities</b>	
3.8.1.	To inform the population in the Republic of Moldova and Ukraine on EU institutions and the EUBAM mandate, support Europe Day celebrations, and together with partners, to disseminate information materials and conduct outreach events with communities along the Moldovan - Ukrainian border regarding border management and security such as setting up a mobile photo exhibition jointly with the partner services at BCP's and other initiatives.
3.8.2.	To deepen partnerships with civil society, most preferably with academic community and schools in the Republic of Moldova and Ukraine.
3.8.3.	To share EUBAM cooperation and promote achievements of both the Mission and the partner services at the international level, and to host representatives from EU institutions, EU Member States, EU Member States services and agencies as well as representatives of other relevant institutions and organisations such as SELEC, WCO and Euroregions.

<b>Output 3.9.</b>	<b>Regular information exchange and communication with the partner services and stakeholders facilitated.</b>
<b>Activities</b>	
3.9.1.	To submit EUBAM reports and assessments, analysis papers and findings to the partner services, EEAS / European Commission, Committees of the European Council, EU Member States and UN / UNDP.
3.9.2.	To organise Advisory Board meetings.
<b>Specific objective 4</b>	<b>To contribute to the prevention and fighting of trans-national organised and cross-border crime</b>
<b>Output 4.1.</b>	<b>Tactical and operational capacity of partner services is enhanced.</b>
<b>Activities</b>	
4.1.1.	To assist partner services at tactical and operational levels in preventing and counteracting border-related crime.
4.1.2.	To support the partner services in their response to the identified threats.
<b>Output 4.2.</b>	<b>Assistance provided to the partner services' criminal investigations.</b>
<b>Activities</b>	
4.2.1.	Upon request to advise partner services in the investigation and prosecution of criminal cases.
4.2.2.	To assist in the adoption of modern investigation methods, evidence gathering and use of case analysis.
4.2.3.	To support the permanent Joint Working Group on illegal migration and trafficking in human beings.
4.2.4.	To support the permanent joint task force on vehicle related crimes at the border.
4.2.5.	To support the permanent Joint Working Group on trafficking in drugs and weapons, smuggling of goods and customs fraud.
4.2.6.	To support the permanent sub-working group on cigarette smuggling.
4.2.7.	To support the permanent joint task force related to arms and nuclear material trafficking.
4.2.8.	To support the permanent joint task force related to drug trafficking.
4.2.9.	To continue supporting the partner services of the Republic of Moldova and Ukraine in organising Joint Border Control Operations (JBCOs).
4.2.10.	To support partner services in conducting of and participating in international operations.
<b>Output 4.3.</b>	<b>Analytical capacity enhanced.</b>
<b>Activities</b>	
4.3.1.	To provide the services with analytical reports and alerts for direct input and tactical purposes.
4.3.2.	To assist the relevant departments of partner services in drafting joint analytical reports, alerts, and developing risk profiles.
4.3.3.	To continue assisting the partner services in developing and producing the monthly and quarterly Common Border Security Assessment Report (CBSAR) and to ensure strategic and tactical usage of the CBSAR.
4.3.4.	To further develop the exchange of operational information between the border guard services of the Republic of Moldova and Ukraine and draft recommendations accordingly.

<b>Output 4.4.</b>	<b>Risk analysis capacity of partners on regional and local level enhanced.</b>
<b>Activities</b>	
4.4.1.	To support border guard services to enhance Risk Analysis and selectivity.
4.4.2.	To support customs services to enhance Risk Analysis and selectivity.
<b>Output 4.5.</b>	<b>Joint assistance exercises designed to help counteract border-related crime conducted.</b>
<b>Activities</b>	
4.5.1.	To conduct joint assistance exercises based on risk analysis and local and regional threats, including: <ul style="list-style-type: none"> <li>• evaluation of risk;</li> <li>• planning of actions;</li> <li>• implementation of actions;</li> <li>• collation and evaluation of results.</li> </ul>
<b>Output 4.6.</b>	<b>The use of mobile units by partner services in preventing border-related crime improved.</b>
<b>Activities</b>	
4.6.1.	To continue support to the partner services in the further development and implementation of the concept of Mobile Units inclusive the support in personnel training of mobile units, the implementation of the regulatory framework of the activities of mobile units, and support in strengthening the inter-agency cooperation.
<b>Output 4.7.</b>	<b>The pre-arrival information exchange system between Ukrainian and Moldovan customs is effectively used.</b>
<b>Activities</b>	
4.7.1.	To support the customs services in the appropriate application and use of the pre-arrival information exchange system to prevent customs fraud and other offences.
4.7.2.	Upon request to promote the pre-arrival information exchange system to other locations and organisations of the Ukrainian border.
<b>Output 4.8.</b>	<b>A pre-arrival information exchange system between Ukrainian and Moldovan border guards is developed.</b>
<b>Activities</b>	
4.8.1.	Upon the common request and the prerequisite to have the legal basis and budget, to support the border guard services of the Republic of Moldova and Ukraine in the development of the pre-arrival information exchange system for travellers.
<b>Specific objective 5</b>	<b>To contribute to compliance and trade facilitation, the implementation of trade policy measures and the modernization of customs procedures</b>
<b>Output 5.1.</b>	<b>Assistance given to the partner services to enhance compliance and to develop trade facilitation related to customs activities.</b>
<b>Activities</b>	
5.1.1.	To assist partner customs services in defining and implementing more effective procedures in relation to the needs of the business community and in accordance with the requirements of WTO, Kyoto Convention and other agreements towards achieving improvements reflected in World Bank surveys.
5.1.2.	To assist partner services in the implementation of the Single Window Concept.

5.1.3.	To further assist partners in the development and implementation of the authorized economic operators concept.
5.1.4.	To assist partners to enhance risk-based customs control.
5.1.5.	To assist partner services to introduce and implement simplified procedures provisions, including simplified declaration and local clearance in accordance with EU regulations.
5.1.6.	To continue assisting customs services to implement the customs clearance end-to-end process in accordance with EU best practice.
5.1.7.	To support partners in the protection of Intellectual Property Rights.
<b>Output 5.2.</b>	<b>Assistance given in the post clearance control and audit procedures of the customs services of the Republic of Moldova and Ukraine.</b>
<b>Activities</b>	
5.2.1.	To continue contribution in the evaluation and development of the policies of partner services in post clearance control.
5.2.2.	To assist the customs capacity of partners to develop and standardise post clearance control and audit.
<b>Output 5.3.</b>	<b>Assistance given to customs services in the implementation of EU requirements on the creation of Deep and Comprehensive Free Trade Area (DCFTA) for the Republic of Moldova and Ukraine.</b>
<b>Activities</b>	
5.3.1.	To assist partners in fulfilment of EU requirements concerning the creation of a DCFTA between the EU and Ukraine.
5.3.2.	To assist partners in implementation of EU recommendations on the creation of a DCFTA between the EU and the Republic of Moldova.
<b>Specific objective 6</b>	<b>To support the anti-corruption efforts of partners, focusing on the implementation of EU principles of good governance</b>
<b>Output 6.1.</b>	<b>Assistance in anti-corruption and good governance provided.</b>
<b>Activities</b>	
6.1.1.	To support partner services in strengthening their legitimacy and citizen trust by implementing the principles of transparency and openness.
6.1.2.	To facilitate the partner services in ensuring a well-balanced anti-corruption approach by providing a favourable environment for efficient and effective monitoring and investigation.
6.1.3.	To support partner services in improving the implementation and monitoring of their Codes of Conduct.
6.1.4.	To facilitate the partner services in installing sound integrity systems based on unbiased, effective and efficient human resources management systems.
6.1.5.	To increase the level of public awareness and provision of anti-corruption training and education as founding elements for counteracting corruption.
6.1.6.	To enhance the transfer of knowledge between EUBAM partners and EU Member States, anticorruption institutions (e.g Lithuanian STT, Polish Anticorruption Bureau, Georgian MoIA, etc.) and other relevant international organizations (e.g. OSCE, etc.) on the EU best practices for fighting corruption.

6.1.7.	With the agreement and cooperation of all partners to continue to improve the anti-corruption measures relating to the two pilot projects at international BCPs on the border between the Republic of Moldova and Ukraine; and upon agreement, to assist in rolling out the successful anti-corruption measures at other border crossing points.
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